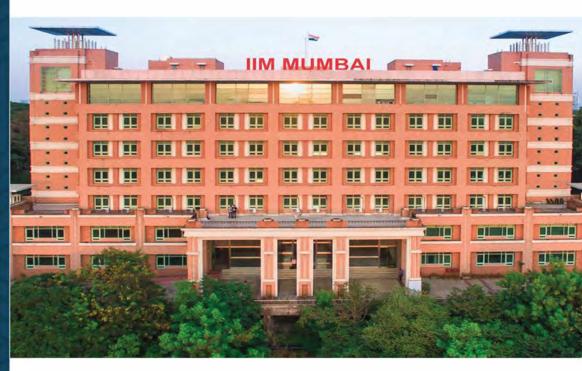


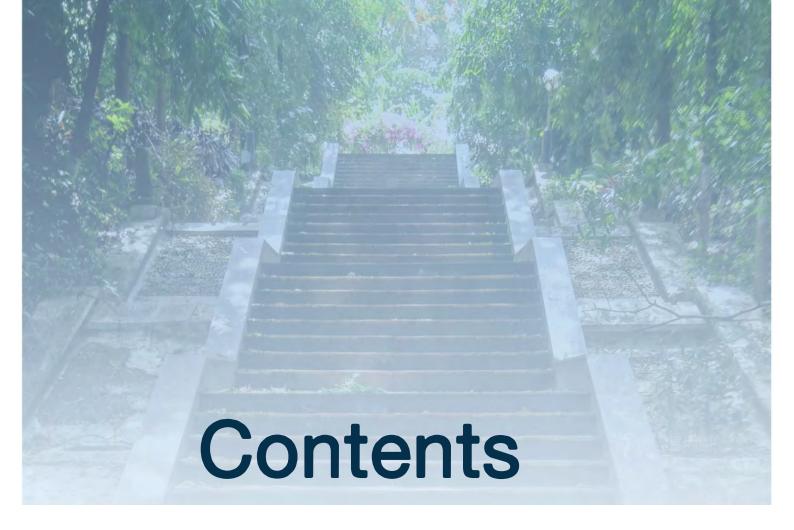
भारतीय प्रबंधन संस्थान मुंबई INDIAN INSTITUTE OF MANAGEMENT MUMBAI

PROGRAMME ص ا



PROGRAMME BROCHURE 2025





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About IIM Mumbai

"Creating Transformative Leaders, Driving Change"



Ranked 6th among all Management Institutes in the country by National Institutional Ranking Framework (NIRF) of Ministry of Education for the year 2024, IIM Mumbai, formerly NITIE Mumbai has over the years, earned a distinguished reputation as a catalyst in the transformation of the nation's finest minds into exceptional business leaders.

Located at the Financial Capital of India, IIM Mumbai provides an excellent platform for students who aspire to be tomorrow's leaders. Besides training, IIM Mumbai conducts applied research and undertakes various public and private sector projects as sponsored research.

Armed with excellent academic resources, backed up by quality pedagogy, IIM Mumbai fosters in the students the capacity for value-based leadership, the aptitude for innovative thinking & confident decision-making, the ability to communicate effectively and helping them collaborate, thus equipping them for a promising future.

The interactive classroom lessons coupled with practical learning experiences, provides the appropriate platform for students to hone their business acumen to take up challenges posed by the real world.

OUR VISION

Spearheading Management Education for Creating Transformative Leaders for Making Positive Social Impact.

OUR MISSION

Impart transformative management education to foster tomorrow's global leaders through innovative pedagogy, research-driven insights, and strategic industry partnerships to catalyze a positive global impact.

CORE VALUES







N - Nurturing Professionalism



S - Sustaining Environmental Sustainability



P - Promoting a Multicultural Perspective Efficiency in Operations



I - Igniting Progressive Innovation



R - Resilient Adaptability

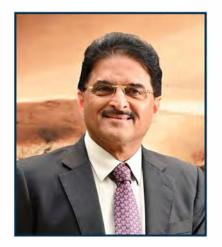


E - Embracing Worldwide Collaboration



D - Diversity and Inclusion

Chairman's Message



The world beckons; and as you stand on the threshold of possibilities gearing up to explore your life's ceiling, I welcome you to step into a future full of promise at the Indian Institute of Management (IIM) Mumbai.

At IIM Mumbai, we take pride in creating leaders who steer the disruption and drive the future of services and manufacturing with technology powered innovation. Envisioned to be beacon of transformative thought and leadership for the Industry, this Institute has come a long way since its inception in 1963, when it was known as NITIE.

Here, we nurture the aspirations and in-born talent of our students to enrich their capabilities and enable them to achieve their full potential. Through a robust curriculum, wide ranging extra-curricular activities industry-academia partnerships, distinguished faculty, and collaborations with foreign universities, we are here to be the guiding force to help our aspiring leaders chart the path to excellence and leadership.

A testament to our collective forward strides is our ascend on the prestigious National Institutional Ranking Framework (NIRF) rankings, which is conducted annually. We achieved the sixth pace among Institutions that offer Management education, and are today among the top institutions in the country. However, for us at IIM Mumbai, excellence is a continuous pursuit, and we aspire to keep striving to reach new horizons to become one of the finest institutions India has to offer the world.

IIM Mumbai prides itself on creating professionals of the highest calibre. Our alumni have consistently driven success in leading organizations both in India and globally; and contributed to the global good as well as growth of our nation. Here's your chance to carry this legacy forward.

We believe our students are our future, and we are committed to augmenting your capabilities to become inclusive, resilient, and visionary leaders who will help power India's transformation from a fast developing nation to a developed nation.

Wishing you a fulfilling and successful journey of growth.

Shri. Shashi Kiran Shetty Chairman, BoG IIM Mumbai

Director's Message

Indian institute of Management, Mumbai has been one of the thought leaders in management education and research, and partner in the manufacturing renaissance of the Nation. The vision of this great institution is "Spearheading Management Education for Creating Transformative Leaders making positive social impact." Our mission is to Impart transformative management education to foster tomorrow's global leaders through innovative pedagogy, research-driven insights, and strategic industry partnerships to catalyse a positive global impact.

IIM Mumbai has been designated as a key hub for capacity building in advanced research and doctoral studies, aligning with the vision of fostering cutting-edge research laid out by the Ministry of Education (MoE). The institute's vision and activities are meticulously aligned with the current and future needs of the Indian research community. We offer state-of-the-art research facilities and cultivate an environment that fosters creativity, shaping the core identity of our institution.

In today's world, technology and sustainability are intricately connected to the advancement of knowledge. Our doctoral candidates not only evolve into world-class researchers but also emerge as responsible contributors to their academic disciplines. In an era where resilience and adaptability are increasingly important in academia, scholars rely heavily on innovative research techniques to make significant contributions to their respective fields.

Our PhD program at IIM Mumbai is designed to adapt to the evolving needs and dynamics of the research landscape. While we offer a strong foundation in advanced research methods, we recognize the importance of addressing critical areas such as Al & ML, Data Analytics, Decision Science, Blockchain, Cyber Security, ESG (Environmental, Social, and Governance) and climate change in the context of Indian academia. These areas provide a strategic framework for navigating changing research regulations, seizing research opportunities, and ensuring long-term viability in a world increasingly focused on social responsibility. Our track record of research excellence serves as a testament to the trust that the research community places in us.

IIM Mumbai has been designated as the nodal hub for capacity building in Logistics and Supply Chain Management to promote the PM Gati Shakti National Master plan by the Ministry of Education (MoE). We have been playing an active role in the Viksit Bharat, Skill India and Naya Bharat movement for making India a developed nation by 2047. As we celebrate our diamond Jubilee, we have aligned our vision with Tech driven management education with global outlook to solve India centric problems. We have the bestin-class labs for research and a conducive environment that promotes hands on learning which defines this institution. Our students not only become world class professionals but also socially responsible human beings. We extend a warm welcome to all prospective doctoral candidates to join us at our campus and embark on a rewarding and enriching research experience.

Dr. Manoj Kumar TiwariDirector IIM Mumbai

Milestones

1969

Executive Development Programmes (EDP) and Management Development Programmes (MDP) begin

1984 •

Fellow Programme

Launch of Fellow Programme (equivalent to PhD degree) in different areas of Industrial Engineering

1994 •

PGDIM

The first management course begins with an aim of imparting cross functional management education

2013 -

NITIE celebrates Golden Jubilee

2021 •

DGMP

Introduction of General Management Programme for Defence Officers (**DGMP**), as an initiative with Ministry of Defence

1963

Government of India and ILO establishes National Institute for Training in Industrial Engineering

• 1971

PGDIE

NITIE joins Industrial Engineering movement with its first Post Graduate programme

1992

Name of the Institute changes to **National Institute of Industrial Engineering**

• **2001**

PGDSM

A very niche course to focus on environment and sustainability starts at the dawn of the new century

→ 2017

VLFM

Introduction of Post Graduate Program for Executives for Visionary Leadership for Manufacturing **(VLFM)**, and Executive Program jointly conducted with IIT Delhi

2023

IIM Mumbai

NITIE celebrates Diamond Jubilee.
NITIE becomes 21st IIM in the country
Renamed to **IIM Mumbai**

Programmes Offered

Doctoral Programme (Ph.D.)

Full Time

The Doctoral Programme is designed to nurture exceptional scholars who delve into the nuanced field of management from a perspective that goes beyond the obvious. This program is dedicated to preparing individuals who will distinguish themselves in their specific research areas by producing high-quality work that meets international standards.

Executive Ph.D. Programme

Full Time

Visionary Leadership For Manufacturing (PGPEx-VLFM)

One-Year, Full Time

Master of Business Administration (MBA)

Two-Year, Full Time

Master of Business Administration -Operations and Supply Chain Management (MBA-OSCM)

Two-Year, Full Time

Master of Business Administration -Sustainability Management (MBA-SM)

Two-Year, Full Time

The Programme admits professionally employed persons as Executive Ph.D. Scholars. The research work leading to doctoral degree may be carried out largely in the parent organization under the overall guidance provided by a faculty member of the Institute. The programme encompasses various facets of contemporary Industrial, Business, and Social Issues in Operations and Supply Chain Management, Analytics and Data Science, Organizational Behaviour & Human Resource Management.

Comprehensive one-year full-time residential executive diploma programme conducted collaboratively by IIM Mumbai and IIT Delhi. Its primary aim is to prepare the rising leaders for mid and senior-level managerial roles. Graduates of this program are expected to be catalysts of change, possessing the capacity to drive strategic initiatives across various domains, including Operations and Supply Chain Management, Strategic Planning, Business Excellence, and World-Class Manufacturing.

The design of the MBA programme is centered around arming students with the vital skills and competencies required to secure influential global leadership roles. This program is founded on the belief that exceptional business leaders emerge from immersive, hands-on, and accessible learning settings, rather than from standardized approaches.

IIM Mumbai's flagship two-year programme, the MBA in Operations and Supply Chain Management is tailored to meet the techno-managerial requirements of Indian industries. This programme prepares students to address issues related to efficiency and productivity across various business domains, including Manufacturing, Supply Chain, Information Systems, Marketing, Finance, and beyond.

The MBA in Sustainability Management prepares prospective managers with the knowledge and skills needed to navigate the complexities of guiding businesses toward Sustainable Development. This program imparts a comprehensive understanding and expertise in various sustainability issues and safety challenges, equipping students with the management tools to develop solutions for these pressing concerns.

Ph.D. Programme Management Team



Prof. Vivek Khanzode Dean, Academics



Prof. Sumi Jha Chairperson. Academic Programmes



Prof. Sanjeev Verma Chairperson, PhD Programme



Prof. Poonam Singh Co - Chairperson, PhD Programme

About the Ph.D Programme

Indian Institute of Management, Mumbai (IIM Mumbai) offers a Ph.D. Level Programme recognized by the Ministry of Education as Doctorate Degree aimed at shaping individuals as successful professionals in academics, research, business, and consulting. The Programme was started in the year 1984. The programme is interdisciplinary, covering all areas as mentioned below:

- Analytics & Data Science
- Economics & Strategy
- Finance
- Marketing
- Operations & Supply chain Management
- Organisational Behaviour & HRM
- Sustainability Management

The alumni of our Programme are well placed in academics and industry.

Programme Overview

| 1 | Course Work |
|---|---------------------------------------------|
| 2 | Area Comprehensive Examintaion |
| 3 | Registration Seminar |
| 4 | 1 st Credit-cum-Progress Seminar |
| 5 | 2 nd Credit-cum-Progress Seminar |
| 6 | 3 rd Credit-cum-Progress Seminar |
| 7 | Pre-Synopsis of Thesis |
| 8 | Thesis Submission |



Duration of the Programme

- a) Ph.D. Scholars are expected to complete the PhD programme in 5 years from the date of admission.
- b) A Ph.D. Scholar may submit his/her Thesis only after a minimum of 2 years from the date of registration.
- c) The maximum time period allowed for the submission of the Thesis is 5 years from the date of admission or 4 years from the date of registration, whichever is earlier.
- d) If a Ph.D. scholar fails to submit the Thesis within the above upper time limit due to the reasons beyond his/her control, he/she may apply for grant of extension.
- e) In case of grant of extension, the scholar has to pay the re-registration fee and annual fee as applicable as per the institute rules.
- f) The grant of extension period is limited to a maximum of two years only, after completion of 5 years, without hostel accommodation.
- g) The candidature of the Ph.D. will deem to be canceled on the recommendation of the Faculty Guide in case of no progress is shown by the Ph.D. Scholar, during the Ph.D programme without any claim of refund of fees.
- h) During the tenure of re-registration, there will not be any waiver of concessions for the reserved category students and the annual fees must be paid, as per the norms of the Institute.
- i) If the desired progress is not made by the Scholar as per the above timelines, it may lead to the cancellation of his/her admission. The final decision on the removal of a Ph.D. Scholar from the programme or for time extension will be taken by the Director as Chairman, Academic Council.

Break or Unauthorised Absence

Any break or unauthorized absence from the programme will lead to the cancellation of admission. Any authorized leave of absence from the campus for data collection or questionnaire survey will not be treated as a break in the study. The financial assistance for regular Ph.D. scholars in such cases will be governed by Government of India Rules and the final decision will be taken by the Director as Chairman, Academic Council.

Curriculum for Regular Ph.D.

The Ph.D. curriculum with stream specific/area-specific subjects has been considered to create a course structure with 39 credits.

The Ph.D. course structure provides an opportunity for the Scholars to have the breadth of knowledge and flexibility in choosing their courses aligned to the interest of the research. The Ph.D. core courses are as follows:

- 1. Data Science for Managerial Decisions
- 2. Optimization and Decision Techniques
- 3. Business Research Methods
- 4. Microeconomics for Managers
- 5. Research Design & Academic Writing

| Module 1 | 5 Courses - 15 Credits | L1 - 2 L2 - 1 L3 - 2 |
|----------|------------------------|--------------------------------------|
| Module 2 | 4 Courses - 12 Credits | L1 - 1 L2 - 1 L3 - 1 L4 - 1 |
| Module 3 | 4 Courses - 12 Credits | L1 - 2 L3 - 1 L4 - 1 |

Summary of Course Distribution among Modules

| Course Level | Total Courses | Total Credit | M1 | M2 | М3 | Type of Course |
|-----------------|------------------|-----------------|----|----|----|------------------------------------------------------|
| L1 | 5 | 15 | 2 | 1 | 2 | PhD Core Courses |
| L2 | 2 | 6 | 1 | 1 | | PGP Courses (Courses from domain and other areas) |
| L3 | 4 | 12 | 2 | 1 | 1 | Area Courses (Max 4) |
| L4 | 2 | 6 | - | 1 | 1 | Seminar Presentation |
| Total | 13 | 39 | 5 | 4 | 4 | |

Programme Details

Curriculum for Executive Ph.D.

(A) In case of a Master's degree (Full Time – 2 years or equivalent) from any premier Institutes like IIMs/ IITs/ NITs, the candidate will have to complete a total of 12 credits within one year from the date of admission.

4 Courses - 12 Credits

Level I

Foundation Courses (Compulsory)

1 Course 3 Credits

Level II

PGP Approved / **Online Courses** (Electives)

2 Courses 6 Credits

Level III

Seminar Based

1 Course 3 Credits

(B) In case of a Master's degree or equivalent in Economics, Commerce, Social Sciences, and Science & Technology from any recognized University/ Institution, the candidate will have to complete a total of 18 credits within one year from the date of admission.

6 Courses - 18 Credits

Level I

Foundation Courses (Compulsory)

2 Courses 6 Credits

Level II

PGP Approved / **Online Courses** (Electives)

3 Courses 9 Credits

Level III

Seminar Based

1 Course 3 Credits

(C) In the case of Graduates having B.Tech/BE or equivalent degree from ITs/ NITs or other national level institutes, the candidate will have to complete a total of 24 credits within one year from the date of admission.

8 Courses - 24 Credits

Level I

Foundation Courses (Compulsory)

3 Courses 9 Credits

Level II

PGP Approved / **Online Courses** (Electives)

4 Courses 12 Credits

Level III

Seminar Based

1 Course 3 Credits

The credit requirement, as per the course outline, should be completed within one year from the date of admission. For the final assessment, Ph.D. scholars shall appear for only the end semester examinations at IIM Mumbai, preferably during the regular examination period. The candidate can enrol for the courses which will be in line with the courses taught at IIM Mumbai or as per the expertise of the TAC members.

Wide Range of Subjects

OPERATIONS AND SUPPLY CHAIN MANAGEMENT

- 1. Cyber Risk Analytics in Supply Chain
- 2. Decision Modeling for Technology Transfer and Acquisition
- 3. Facility Layout, Planning, and Design
- 4. Flexible Manufacturing System
- 5. Industrial Design and Human Factors
- 6. Innovative Packaging
- 7. International Operations Management
- 8. Inventory Management
- 9. Lean Manufacturing and Services
- 10. Managing Operations in Additive Manufacturing
- 11. Management of Intellectual Property
- 12. Manufacturing Modelling Quantitative Approach
- 13. Manufacturing Planning and Control Systems
- 14. Manufacturing Strategy
- 15. Manufacturing System Design
- 16. Methods of Manufacturing Improvement
- 17. Modelling and Managing Technology Decisions in Supply Chain
- 18. Operations Strategy
- 19. Policy Analysis and System Dynamics Modelling
- 20. Procurement and Materials Management
- 21. Quality Engineering and Management
- 22. Services Operation Management
- 23. Simulation Modelling and Analytics
- 24. Strategic Procurement

SUSTAINABILITY MANAGEMENT

- 1. Business Continuity Planning
- 2. Circular Economy and Circular Business Models
- 3. Design Thinking and Sustainability
- 4. ESG Analytics
- 5. ESG Performance Management

- 6. Energy Efficiency & Climate Change
- 7. Environmental Impact Assessment
- 8. ISO Family of Standards
- 9. Occupational Health & Safety
- 10. Product Development and Sustainability
- 11. Strategic CSR
- 12. Supply Chain Analytics
- 13. Sustainable Communication & Reporting
- 14. Sustainable Operations Management
- 15. Sustainable Strategy and Organizational Capability
- 16. Sustainability Leadership Development

BUSINESS ANALYTICS

- 1. Agile Business through Digital Transformation
- 2. Big Data Analytics
- 3. Blockchain and its Applications
- 4. Business Analytics using Data Mining
- 5. Business Intelligence, Decision Support System & Al Applications
- 6. Business Process Management for Risk and Performance Management
- 7. Business Value of Digitization
- 8. Cloud Computing for Business
- 9. Computer Intelligence and Nature Inspired Algorithms
- 10. Data Analytics and Knowledge Management
- 11. Data Privacy and Technology
- 12. Data Structure and Algorithm with Python Programming
- 13. Deep Learning and Industrial Applications
- 14. Digital Customer Relationship Management
- 15. Digital Strategy
- 16. E-Commerce System for Business
- 17. Emerging Technologies in Operations and Supply Chain Management

- 18. Enterprise Resource Planning
- 19. Forecasting Methods and Applications
- 20. Game Theory and its Applications
- 21. Healthcare Analytics
- 22. Information Systems for Manufacturing Asset Management
- 23. IoT for Industrial Applications
- 24. IT Consultancy Management
- 25. IT Risk Management
- 26. Large Scale Optimization
- 27. Managing Digital Transformation in the Enterprise
- 28. Multi-Objective Optimization
- 29. Reinforcement Learning: Theory and Applications
- 30. Stochastic Optimization
- 31. Supply Chain Analytics
- 32. Transforming Business with Artificial Intelligence

ECONOMICS & STRATEGY

- 1. Behavioural Economics
- 2. Business Analysis and Econometric Applications
- 3. Cost-Benefit Analysis
- 4. Digital Economics and Strategy
- 5. Economics of Regulation and Competition Policy
- 6. Economics of Retailing and Distribution
- 7. Economics of Strategy
- 8. Energy Markets and Pricing Strategies
- 9. Environmental Economics
- 10. Game Theory for Public Policy and Strategy
- 11. Global Competitiveness
- 12. Global Trade and Institutions
- 13. Growth and Development Economics
- 14. Impact Evaluation of Public Policy
- 15. Indian Economy

- 16. Industrial Organization
- 17. Information Economics
- 18. Institutional Economics
- 19. International Business Strategies
- 20. Macroeconomics
- 21. Market Design
- 22. Public Finance and Governance Strategies
- 23. Public Policy Analytics
- 24. Public Systems and Policy
- 25. Rural Business Management and Policy
- 26. Social Choice Theory and Welfare Economics
- 27. Social Network Analysis for Strategic Decision Making
- 28. Strategic Management in the Public Sector
- 29. Sustainability Economics and Policy

FINANCE

- 1. Advanced Financial Reporting and Analysis
- 2. Applied Econometrics
- 3. Asset Pricing
- 4. Derivatives and Financial Modelling
- 5. Entrepreneurial Finance
- 6. FinTech and Analytics
- 7. Financial Analytics and Modelling
- 8. Financial Risk Analytics
- 9. Financial Risk Management
- 10. Financial Time Series Modelling
- 11. Fixed Income Portfolio Management
- 12. Infrastructure and Project Finance
- 13. International Financial Management
- 14. Investment Strategies and Portfolio Management
- 15. Machine Learning in Finance

- 16. Mergers, Acquisitions and Valuation
- 17. Quantitative Finance
- 18. Strategic Cost Management
- 19. Supply Chain Finance
- 20. Sustainable Finance and Climate Change

MARKETING

- 1. Advertising
- 2. Brand Management
- 3. Consumer Behavior
- 4. Digital Marketing
- 5. Green Marketing
- 6. Growth Marketing
- 7. Healthcare Analytics
- 8. Innovative Packaging
- 9. International Marketing
- 10. Marketing and Society
- 11. Marketing for Hi-Tech Products
- 12. Marketing Research
- 13. Neural Marketing
- 14. Pricing of Products and Services
- 15. Retail Management
- 16. Rural Marketing
- 17. Sales and Distribution Management
- 18. Services Marketing

ORGANISATIONAL BEHAVIOUR AND HRM

- 1. Compensation and Benefits Management
- 2. Competency Assessment and Development
- 3. Cross Cultural Management
- 4. Customer Acquisition for Startups
- 5. Design Thinking and Innovation Analytics
- 6. Diversity, Equity and Inclusion Management
- 7. Entrepreneurial Finance

- 8. Entrepreneurship and Innovation Strategy
- 9. Entrepreneurship Development
- 10. Entrepreneurship Development (start-up practicum)
- 11. Entrepreneurial Success: Managing Negotiations and Networks
- 12. Entrepreneurial Thinking
- 13. Family Business Management
- 14. Human Values and Principles of Consciousness
- 15. Innovative Packaging
- 16. Leadership Development/Leading in the Virtual World
- 17. Lean Startup
- 18. Managing Creativity
- 19. Managing Industrial Relations
- 20. Managing Negotiation
- 21. Managing Self-Transactional Analysis
- 22. New Product Development and Launch
- 23. People Analytics
- 24. Performance Management
- 25. Positive Psychology in Organization
- 26. Social Network Analysis
- 27. Soft Skills Development
- 28. Startup Valuation
- 29. Strategic and International HRM
- 30. Strategic HRM
- 31. Strategies for Managing Career
- 32. Technology Entrepreneurship
- 33. The Art of Idea Pitching and Fund Raising
- 34. Theories and Assessment of Personality
- 35. Venture Capital and Private Equity

Programme Details

Registration of Research Topic

Registration

Ph.D. scholar should give a registration seminar before a Thesis Advisory Committee (TAC) consisting of two or more examiners and faculty guide(s).

Registration seminar will be given after completion of course work and area comprehensive examination.

The registration report will include the following:

Proposed title of the thesis

Objectives of the research

Literature review and gaps identified

Proposed research area

Scope of the study

Hypotheses, if any

Framework (Theoretical / Conceptual)

Proposed research methodology

List of references.

In case the research scholar fails to successfully defend his/her research proposal, he/she will be allowed to resubmit the modified research proposal as suggested by the TAC. He/she needs to give a revised seminar based on the modified research proposal. In case he/she fails to defend it the second time, the research scholar will be liable for removal from the programme.

Application for Registration

The Scholar must apply for formal registration after successful completion of course work and area comprehensive exam. The application for registration seminar must be made in the prescribed form along with necessary approvals and registration fee.

General Regulations

All Ph.D. Scholars are expected to be in continuous touch with their guides and report the progress made from time to time.

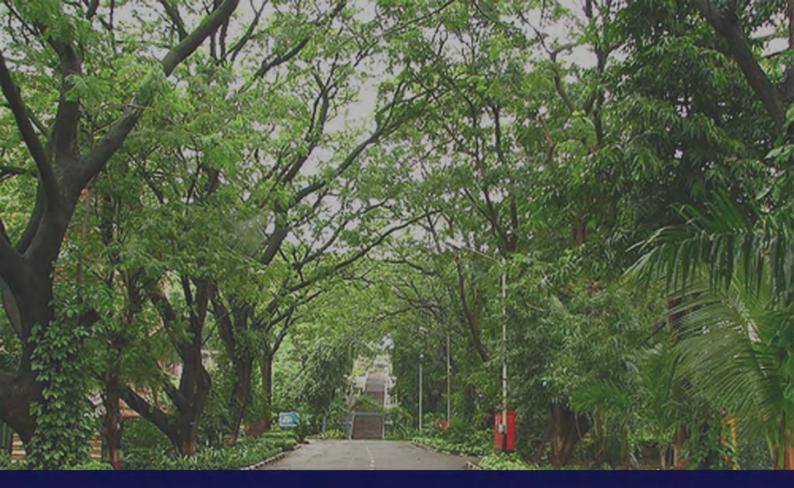
The TAC can seek a periodical report of the progress of the course work and research work from the candidate. Unsatisfactory progress in research will render the candidate liable to be removed from the programme.

The candidate shall pay the entire prescribed fee as and when it is due.

The Ph.D. scholars will face automatic disqualification and removal from the programme if he/she is found to be admitted to any other doctoral-level programme.

The Institute reserves the right to amend, modify or change regulation(s) as may be necessary, from time to time. All such changes will be binding on the Ph.D. Scholar.

In all matters of interpretation, the decision of the Institute shall be final and binding on the Scholars. Any legal matter related to rules and regulations shall be subject to Mumbai jurisdiction only.



Admissions



Prof. Rakesh D. Raut Admissions Chair



Prof. T.M RofinAdmissions Chair (Designated)

Application Process

Interested and eligible candidates shall apply through ONLINE mode only and register themselves at Admissions Portal on "IIM Mumbai website" during the window of time provided in the advertisement for admission.

Application Fee is Rs.2000/- (Rs.1000/- in case of SC/ST/PWD/EWS candidates) plus bank charges as applicable. This fee can be paid online. Application fees are non-refundable.

Instructions to fill the application form are available at "Instructions to Apply Online" at Admissions Portal on the "IIM Mumbai website". At the time of application, all candidates should submit their Research Proposal (Maximum 1500 words).

Website: www.iimmumbai.ac.in/admission-2025

Prospective Candidates

The programme aims to admit individuals with sound academic backgrounds, strong motivation and potential to become excellent researchers at the National and International levels. A candidate can apply under the following categories:

Regular Ph.D. Candidates:

A scholar in this category works full-time for his/her Ph.D. He/she receives an Ph.D. Degree from the Institute as per the latest Ministry of Education guidelines. They must record their daily attendance. They must not take up any employment either full-time or part- time while they are drawing fellowships from the Institute. Academic performance and contribution to institute activities is mandatory for availing fellowship.

Executive Ph.D. Candidates:

A scholar in this category is a professionally employed person who pursues the Ph.D. while continuing their service duties. The institute does not provide any fellowship to such a scholar. The research work leading to the degree may be carried out mainly in the parent organization under the overall guidance provided by a faculty member of the institute.



Eligibility Criteria

Regular Ph.D. Programme

A Master's degree or Two-year Post Graduate Diploma (obtained after completing a Bachelor's degree with 55% marks or equivalent) or a 5-year Integrated Master's degree (obtained after completing higher secondary school in the 10+2 pattern) in any field with 55% marks or equivalent.

(OR)

Professional qualification - CA, CS, CMA (with a minimum of 50% marks) in addition to a Bachelor's degree (with at least 55% marks) or equivalent.

(OR)

A four-year / eight-semester Bachelor's degree with a minimum of 65% marks or its equivalent.

Note that the Bachelor's/ Master's degree or equivalent qualification should be from any of the Universities incorporated by an act of the central or state legislature in India or other educational institutions established by an act of Parliament or declared to be deemed as a University under section 3 of UGC Act, 1956; or be recognized by the Ministry of Education, Government of India; or possess an equivalent qualification from an institution approved by AICTE.

Candidates in their last year of a Master's/ Bachelor's programme that would qualify them to apply may also apply. Such candidates, if selected, will only be allowed to join the programme provisionally if they submit a certificate latest by May 31, of the year of admission from the Principal/Head of the Department/Registrar or Director of the University/Institute (issued on or before May 31, of the year of admission) stating that they have appeared for the examinations (including practical examinations) in all the subjects required for obtaining the Master's/Bachelor's degree/equivalent qualification. Their admission will be confirmed when they submit mark sheets and a certificate of having completed the Master's/Bachelor's degree/equivalent qualification referred in the certificate issued by the Principal/Registrar of their college/institution. The deadline for submitting Marksheet and the Certificate is December 31, of the year of admission.

Non-fulfillment of above-mentioned basic eligibility criteria at the end of their Master's/Bachelor's programme will automatically result in the cancellation of their provisional admission.

Reservation Policy will be followed as per the Government of India rules.

Note: In case a candidate is awarded grades/CGPA instead of marks, the equivalence would be based on the equivalence certified by the institution/ university from where they have obtained the bachelor's degree. In case the institution/university does not have any scheme for converting the CGPA into equivalent marks (or percentages), the equivalence would be established by IIM Mumbai by dividing the obtained CGPA by the maximum possible CGPA and multiplying the result by 100. If a candidate belongs to the following reserved categories - Scheduled Caste (SC)/ Scheduled Tribe (ST)/Persons with Disabilities (PwD)/Non-creamy Other Backward Classes (NC-OBC)/ Economically Weaker Sections(EWS), the minimum degree marks requirement for eligibility as part of the basic eligibility criteria given above will be relaxed by 5 percentage points.

EXECUTIVE Ph.D. PROGRAMME

Prospective Candidates

The Institute, admits professionally employed persons as Executive Ph.D. Scholars without any financial assistance. The research work leading to doctoral degree may be carried out largely in the parent organization under the overall guidance provided by a faculty member of the Institute.

Preference will be given to Officer/ Executive level employees of All India Services/ Central Government (Ministry of Defence, and all other Ministries and Departments)/ State Governments /Public Sector **Undertakings/ Autonomous Bodies**

Individuals with rich Managerial experience from reputed Private Organizations. Such Organizations shall be listed in the premier Stock Exchanges and shall have an annual turnover of at least 200 crore rupees.

There would be no residential requirements for such candidates. However, the candidate has to spend at least one week per module at the institute, interacting with the supervisor(s). During this period, scholars may avail hostel facilities if available on an actual payment basis.

Candidates should preferably have research potential demonstrated through research papers in reputed International Conferences/ Journals/ Patents/ Technology transfer.

Eligibility Criteria - Executive Ph.D

A 1-year/2-semester Master's degree programme (Full Time) with at least 60% marks in aggregate after a 4 year/8-semester Bachelor's degree programme (Full Time) or a 2-year/4-semester Master's degree programme (Full Time) with at least 60% marks after a 3-year Bachelor's degree programme (Full Time), or its equivalent grade wherever grading system is followed. Candidates applying based on Master's degree programme should have at least 2 years of professional experience after master's degree.

(OR)

A candidate seeking admission after a 4-year/8-semester Bachelor's degree programme (Full Time) should have a minimum of 75% marks in aggregate or its equivalent grade on point scale wherever the grading system is followed. Candidates applying based on Bachelor's degree programme should have a minimum of 4 years of professional experience after Bachelor's degree.

Reservation Policy will be followed as per Government of India rules.

The upper age limit is 45 years. For exceptionally brilliant Executive Executive Ph.D. candidates the age limit can be relaxed to 55 years. Candidates should preferably have demonstrated research potential through research papers in reputed International Conferences/ Journals/ Patents/ Technology transfer.

Candidates who meet the above requirements should look out for prospective faculty member(s) from IIM MUMBAI in the area where he/she is interested to apply for his/her Doctoral Programme. A research proposal approved by the prospective Faculty Guide(s) shall be submitted by the candidate at the time of the application.

Note: In case a candidate is awarded grades/CGPA instead of marks, the equivalence would be based on the equivalence certified by the institution/ university from where they have obtained the bachelor's degree. In case the institution/university does not have any scheme for converting the CGPA into equivalent marks (or percentages), the equivalence would be established by IIM Mumbai by dividing the obtained CGPA by the maximum possible CGPA and multiplying the result by 100.

Selection Process

The selection of candidates for admission at IIM Mumbai is a three-step process. First, initial screening and shortlisting; second, written test, and third, Research Presentation and Personal Interview. However, the institute reserves the right to change the admission process.

Candidates applying to the Ph.D. Programme are required to take the Common Admission Test (CAT) or a standard test in lieu of CAT. Candidates applying to the Ph.D. Programme in their Areas can take GRE/GMAT/UGC JRF/GATE in their areas in lieu of CAT.

The validity of the CAT and the other standard test scores are given in the following table.

CAT - 5 Years

GRE - 5 Years

GMAT - 5 Years

GATE - 3 Years

UGC JRF - 3 Years

Note that the scores should be valid on the deadline for submission of the application form. Online GMAT/ GRE (take home) exam scores are not valid. Only test center based GMAT/GRE scores are valid.

Initial Screening & Shortlisting:

In this first step, candidates are screened from among the applicants:

- •Who have submitted the filled-in application form and paid the prescribed application fees within the window of time specified, and
- Who fulfills the eligibility criteria for the Ph.D. Programme, and
- •Who have passed the qualifying exams with a valid score

Candidates shortlisted for admission process to the Ph.D. Programme at IIM Mumbai will only be intimated by email and/ or online notification. Individual regret communication will not be sent to applicants. Shortlisted candidates will be called for IIM Mumbai written test, Research Presentation, and Personal Interview (PI) at IIM Mumbai.

Written Test:

All shortlisted candidates must attend the Written test.

Written test will include multiple choice questions, subjective questions, writing ability section: arithmetic problems, general awareness, data interpretation, verbal ability, and logical reasoning.

Only qualified candidates in the written test will be considered for further process of research presentation & personal interview.

Research Presentation and Personal Interview. The final merit list shall be prepared based on the performance of the candidates in the different evaluation components.

Fee Structure

Regular Ph.D.

The total programme fees payable by Regular Ph.D. scholars is INR 65,000/- (inclusive of tuition fees of INR 24,000/-) for the first year and INR 55,000/- second year onwards.

Executive Ph.D.

The total programme fees payable by Executive Ph.D. scholars is INR 1,85,000/- for the first year and INR 1,50,000/- second year onwards.

- Alumni Life Membership to be paid after the Thesis defence.
- ❖ Fee from 2nd year onwards to be paid at the beginning of each year till 5th year or till the submission of Thesis, whichever is later.

FINANCIAL ASSISTANCE TO Ph.D. SCHOLARS

Regular Ph.D. scholars would be eligible for financial assistance and will receive Rupees 37,000/- per month during the 1st and 2nd year of the Ph.D. Programme and Rupees 42,000/- per month during the 3rd, 4th, and 5th years of the Ph.D Programme as per Ministry of Education guidelines.

A grant of up to a maximum of Rupees Two Lakhs may be availed for presenting a paper at an International Conference abroad (Subject to Approvals).

The amount and duration of scholarships and financial assistance provided to Ph.D. scholars are subject to change from time to time, as per Government of India rules.

Suitable Incentives will be granted for high quality paper publications.

Faculty

Operations and Supply Chain



Balkrishna Eknath Narkhede

Professor D.Sc(Sc. & Tech.), Ph.D., MTech, B.E Areas of Interest: Industrial Engineering and Manufacturing Systems



Padmanav Acharya

Professor Ph.D. (IIT KGP), M.Tech (IIT KGP), B.E Areas of Interest: Industrial Engg, System Dynamics, Project Mgmt, Logistics Supply Chain



B. Koteswararao Naik

Professor Ph.D. (IIT Delhi), MBA, B.Tech Areas of Interest: Management of Intellectual Property, Managing Creativity & Innovation, Technology Mgmt, Entrepreneurship and Project Mgmt



S K Md. Rauf Iqbal

Professor Ph.D. (Vidhya Sagar University), M.Sc.(University of Calcutta) Areas of Interest: Ergonomics ad Human factors Engineering, Work System Design



L Ganapathy

Ph.D. (IIT KGP), M.Tech, B.Sc Areas of Interest: Quantitative Methods, Project Mgmt



V.B Khanapuri

Professor Fellow(NITIE),MBA, B.E Areas of Interest: Project Mgmt, Maintenance Mgmt, BPR & IT



Milind Akarte

Professor Ph.D. (IIT B), M.Tech (IIT B), B.E Areas of Interest: Industrial Engg, Ops & SCM, Manufacturing Strategy, MCDM, Additive Manufacturing



Vivek Khanzode

Professor Ph.D. (IIT KGP), M.Tech.(IIT KGP), B.E Areas of Interest: Operations Mgmt, Lean Manufacturing



Priyanka Verma

Associate Professor Ph.D. (IIT Kanpur), M.Tech (IIT Kanpur), B.E Areas of Interest: Ops Research, SCM, Facilities Planning, Advanced Optimization Methods, Business Statistics



Ruchita Gupta

Associate Professor Ph.D. (IIT Bombay), M.Tech, B.E Areas of Interest: Mgmt of Technology, Tech. Diffusion and Adoption, Technology Transfer and Commercialization, Technology Entrepreneurship.



Rakesh D. Raut

Associate Professor Post Doctorate (LGPP), EPFL Switzerland Fellow (NITIE), M.Tech, B.E Areas of Interest: Managing Supplier Relations, Partner Selections, Collaborative Network Organization, Logistic Management



Sushmita Narayana Aghalaya

Associate Professor Fellow(IIM Kozhikode), B.E Areas of Interest: Supply Chain Management, Systems & Healthcare



Manupati Vijaya Kumar

Assistant Professor Ph.D. (IIT KGP), M.Tech, B.Tech Areas of Interest: Manufacturing Systems, Al and ML, Production Planning & Control, Optimization Techniques, Data Science for Managerial Implications



Ravindra Gokhale

Associate Professor Ph.D. (IISc B), M.Tech (IIT B), B.E Areas of Interest: Ops Mgmt, Business Statistics, Applied Multivariate Analysis, Supply Chain Mgmt



MS Mahapatra Assistant Professor Ph.D. (IIT KGP), M.Tech (IIT KGP), B.E. Areas of Interest: Ops Research, SCM, Multi-Objective Optimization, Business





Veepan Kumar Assistant Professor Ph.D. (IIT D), M.Tech, B.E. Areas of Interest: Industry 4.0, Smart & Digital Supply Chain, Digital Innovations, Digital Platforms, Sustainable Business Practices, Digitalization in Manufacturing & Supply Chain, Intelligent Manufacturing



Rosalin Sahoo Assistant Professor Ph.D. (IIT KGP), M.Tech, B.Tech Areas of Interest: Logistics 4.0, Supply Network Modelling,

Metaheuristic Techniques

Ph.D. (IIT KGP), MBA, B.Tech

Areas of Interest: Operations Mgmt,

Service Operations, Revenue Mgmt

Rofin TM

Assistant Professor



Nikhil Ghag Assistant Professor Ph.D. (IIM M), M.Tech, B.E. Areas of Interest: MSMEs, Food Supply Chain Management, Competitiveness, Sustainability



Ramesh Kumar Assistant Professor Ph.D. (NITIE), M.Tech, B.E. Areas of Interest: Supply Chain Network Design, Discrete Event Simulation Modeling, Optimization and Mixed-integer linear programming Supply Chain Risk Management

Analytics and Data Science



Hema A Date Professor Fellow (NITIE), PGDIE (NITIE), B.E. Areas of Interest: Software Engg, BI, DSS, e-Business, IT Consulting, AI, Data Mining, Business Analytics, Knowledge Mgmt, IT Applications.



Rakesh Verma Professor Ph.D. (IIT Kharagpur), M.Sc. Areas of Interest: Operations Research



Purnima S Sangle Ph.D. (University of Indore), M.Sc Areas of Interest: Business Analytics, Data Mining, Multi Channel CRM, ERP Business Value of IT



Debabrata Das Associate Professor Ph.D. (IIT Bombay) Areas of Interest: Optimization, Data Analytics, Supply Chain Analytics, Quick Commerce,



Jasashwi Mandal Assistant Professor Ph.D. (IIT KGP), M.Sc, B.Sc Areas of Interest: Operations Research, Supply Chain Management, Shipping and Logistics, Maritime Shipping



Amit Kumar Das Assistant Professor Ph.D. (IIT KGP), M.Tech (IIT KGP), B.E Areas of Interest: Optimization, Artificial Intelligence, ML, Smart Manufacturing

Humanitarian Logistics



Rony Mitra Assistant Professor Ph.D. (IIT KGP), M.Tech (IIT KGP), B.Sc. Area of Interest: Optimization, Data Analytics, Credit Risk Management, Supply Chain Finance, Operation Research

Faculty

Finance, Economics & Strategy



Utpal Chattopadhyay
Professor
Ph.D. (Delhi University)
Areas of Interest: Economics & Strategy



Vijaya Gupta
Professor
Ph.D. (University of Rajasthan), M.Phil, M.A
Areas of Interest: Business Economics,
Agriculture Economics, Environmental
Economics



M. Venkateshwarlu

Professor

Ph.D. (Osmania University), M.Com

Areas of Interest: Accounting & Finance



Ajaya Kumar Panda
Associate Professor
Ph.D. (Hyderabad Central University),
MPhil, MA
Areas of Interest: International Finance,
Financial Economics, Applied
Econometrics, Time Series Analysis



KS Ranjani
Associate Professor
Ph.D., MPhil (Commerce),
AICWA, FCA, B.Com
Areas of Interest: Accounting and
Finance



Binilkumar AS
Associate Professor
Ph.D. (IIT B), MA
Areas of Interest: Environmental and
Natural Resource Economics, Industrial
Organization, Business Environment,
Public Policy and Systems



Mainak Mazumdar
Associate Professor
Ph.D.(ISEC) , M.Sc (University of
Calcutta) Post Doctoral Experience (Center de
Sciences Humaines, CNRS India)
Area of Interest: Economic Growth and
Regional Disparity, Urbanization in India



Poonam Singh
Associate Professor
Ph.D. (IGIDR), M.Sc
Areas of Interest: Corp. Finance, Corp.
Governance, Competition Policy,
Financial Regulations, Industrial
Organization, Applied Econometrics



Garima Goel
Assistant Professor
Ph.D. (IIM Indore), M.Com (DSE), B.Com(H)
Areas of Interest: Behavioral Finance,
Asset Pricing, Financial Analytics, Climate Risk

Marketing



Manoj Kumar Jha
Professor
Ph.D., MBA, B.E
Areas of Interest: B2B Marketing,
Marketing Strategy, Software
Engineering, MIS



Neeraj Pandey
Professor
Post-Doc (Johns Hopkins University, USA),
Ph.D., MBA
Areas of Interest: B2B Marketing, Pricing,
Services Marketing, Digital Marketing



Sanjeev Verma
Professor
Ph.D., MBA, PGDCA, B.Sc.
Areas of Interest: Marketing Research,
Marketing Analytics, Consumer Behavior,
Services Marketing



Vartika Srivastava
Assistant Professor
Ph.D., PGDM (IIM-A), B.Tech (IIT KGP)
Areas of Interest: Consumer Behaviour,
Big Data-Driven Consumer Analytics,
Social Media Marketing, Marketing
Engineering and Analytics, Qualitative
& Quantitative Research Methods.

Organisational Behaviour and HRM



D K Srivastava
Professor
Ph.D. (IIT B), M.A (University of
Allahabad)
Areas of Interest: Organizational
Behaviour and HRM



Sumi Jha
Professor
Fellow(NITIE), MBA (HR), B.Sc
Areas of Interest: Competency
Mapping, Assessment Centre,
HR Analyics



Megha Gupta
Assistant Professor
Ph.D., IIT Delhi
MA HRM, JMI University
Areas of Interest: Managerial
Communication, Gender Sensitization &
Awareness, Diversity, Equity & Inclusion



Upasna A Agarwal
Professor
Ph.D. (IIT Bombay), Masters (Labour Law)
Areas of Interest: Organisation
Behaviour, Human Resource Mgmt



T Prasad
Professor
Ph.D. (Osmania University), M.Com
Areas of Interest: Innovation,
Entrepreneurship, Reinventing Higher
Education



Nikhil K Mehta
Professor
Ph.D. (Nagpur University), MBA
(Personnel Management), M. A.
(Psychology), B.Pharm
Areas of Interest: Human
Communication, Ethics

Sustainability Management



Anju Singh
Professor
Ph.D. (IIT Bombay)
Areas of Interest: Sustainable Business
Development, Life Cycle Assessment,
Design for Environment, Corporate Social
Responsibility



Shirish Sangle
Professor
Ph.D. (Indore), M. Tech, M.Sc.
Areas of Interest: Business Strategies for
Sustainability, Adoption and Diffusion
of Cleaner Tecchnologies, Stakeholder
Engagement and Strategic CSR



Seema Unnikrishnan
Professor
Fellow (NITIE), M.Sc,
PGD (Environmental Law)
Areas of Interest: Environmental Mgmt,
Environmental Legislation, Air Quality
Mgmt



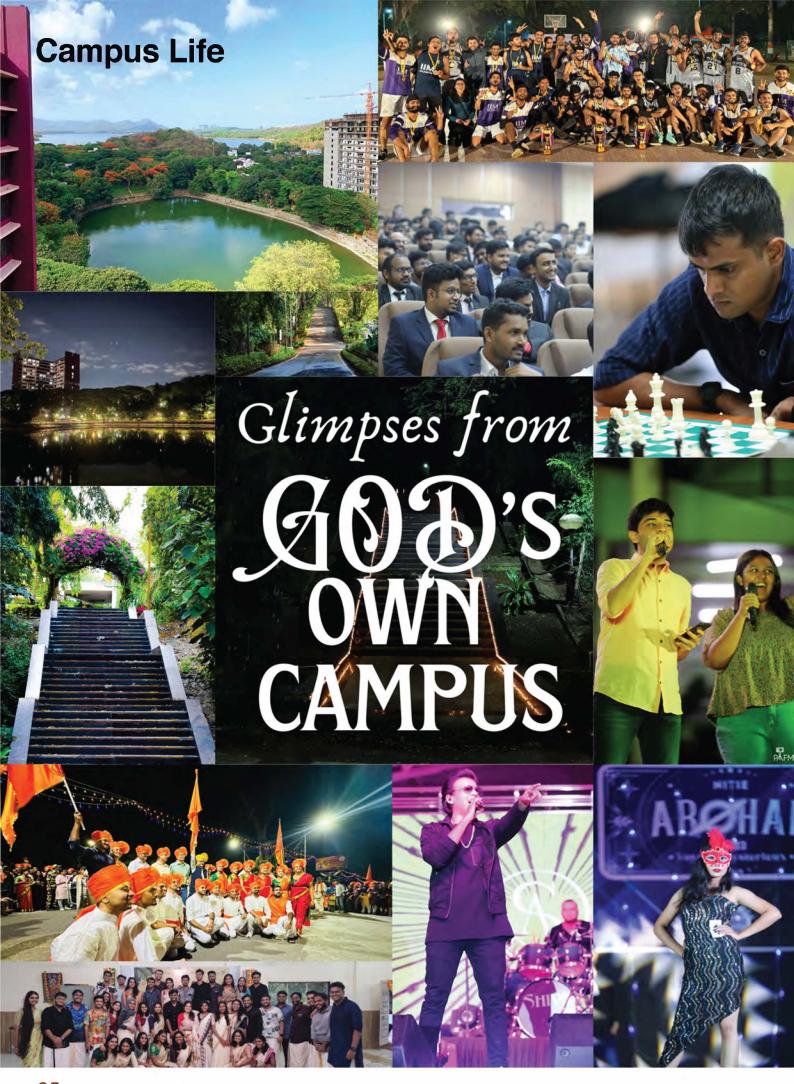
Shankar Murthy
Professor
Ph.D. (IIT Bombay), M.E (Env. Engg.),
B.E (Civil)
Areas of Interest: Environmental Engg &
Mgmt, Industrial Waste & Water Mgmt



Hema Diwan
Associate Professor
Ph.D., M.Sc(Environmental Sc.), B.Sc
Areas of Interest: Environmental &
Sustainability Management, Pollution
Control & Mgmt



Vidyadhar V. Gedam
Associate Professor
Ph.D. (ACSIR, Delhi), Diploma (Industrial Safety), M.Tech(NIT Karnataka), B.E
Areas of Interest: Water quality &
Waste management, Sustainable
Development





Campus Attractions:

Nestled amidst the bustling city of Mumbai, our campus provides a tranquil retreat with lush green landscapes.

Three hostel blocks, including one of the tallest hostel buildings and a MDP building for the executives

Multimedia enabled classrooms

Sports & Recreational Facilities

Full-Fledged Library with access to online databases and journals

Location Advantage:

IIM Mumbai's location in the vibrant financial capital of India provides numerous advantages to students. The proximity to corporate hubs facilitates valuable industry through internships exposure and networking, while the city's diverse and international character enhances global perspectives. Access to top industry talent, a thriving entrepreneurial ecosystem, extensive cultural and recreational opportunities make Mumbai ideal place for learning and personal growth. The city's well-connected infrastructure transportation ensures accessibility, and its dynamic philanthropic scene fosters social responsibility. Moreover, the cultural pleasant climate. diversity, abundant networking opportunities all contribute to a holistic educational experience that uniquely positions students for success in the business world.

Reaching IIM Mumbai

Nearest Major Railway Stations:

Chhatrapati Shivaji Maharaj Terminus (CST): Located in the heart of Mumbai, CST is one of the busiest railway stations in the city. IIM Mumbai is easily accessible from CST, and you can reach the campus by road in approximately 40 minutes.

Lokmanya Tilak Terminus (LTT): LTT is another major railway station in Mumbai, and it offers good connectivity to IIM Mumbai. The campus is approximately a 20-minute drive from LTT.

Andheri Railway Station: Andheri is one of the key suburban railway stations in Mumbai. From Andheri, you can reach IIM Mumbai by road in about 25 minutes.

Nearest Airport:

Chhatrapati Shivaji International Airport (BOM): Mumbai's international airport, BOM, is the primary gateway to the city. IIM Mumbai is located approximately 5.5 km from the airport, and you can reach the campus in around 20 minutes by road.

